## Final 2023 Budget

OCTOBER 21, 2022
Wisconsin Center District


## WISCONSIN CENTER DISTRICT

## Event Mix Summary

|  | Column ID's | A | B | C | D | E | F | G |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Line \#'s |  | Budget | Budget | Forecast | Actual | Actual | Budget | Actual |
| 1 | Wisconsin Center | $\underline{2023}$ | $\underline{2022}$ | $\underline{2022}$ | $\underline{2021}$ | $\underline{2020}$ | $\underline{2020}$ | $\underline{2019}$ |
| 2 | Conference/Conventions | 40 | 26 | 40 | 17 | 6 | 31 | 40 |
| 3 | Trade Shows | 10 | 3 | 5 | 1 | 1 | 5 | 5 |
| 4 | Consumer Shows | 9 | 2 | 6 | 6 | 3 | 7 | 5 |
| 5 | Corporate Meetings | 40 | 43 | 10 | 14 | 4 | 18 | 23 |
| 6 | Banquets | 25 | 24 | 20 | 12 | 2 | 26 | 17 |
| 7 | Other (Asmb, Exams, Sprt Events, | 35 | 14 | 22 | 14 | 6 | 26 | 21 |
| 8 | Total Wisconsin Center | 159 | 112 | 103 | 64 | 22 | 113 | 111 |
|  | UW-M Panther Arena |  |  |  |  |  |  |  |
| 9 | Wave Games | 13 | 12 | 13 | 1 | 9 | 13 | 16 |
| 10 | UWM Games | 13 | 14 | 15 | 7 | 9 | 14 | 14 |
| 11 | Brewcity Bruiser Bouts | 0 | 0 | 0 | 0 | 1 | 6 | 6 |
| 12 | Milwaukee Admirals | 37 | 40 | 46 | 12 | 14 | 39 | 42 |
| 13 | Concerts/ Comedy Shows | 3 | 6 | 6 | 1 | 1 | 5 | 2 |
| 14 | Family/Children Shows | 2 | 1 | 1 | 0 | 0 | 1 | 1 |
| 15 | Other (Asmb, Exams, Sports, Banq, |  |  |  |  |  |  |  |
|  | Dance, Entn, Sem/Mtg) | 20 | 18 | 12 | 17 | 4 | 27 | 24 |
| 16 | Total Arena | 88 | 91 | 93 | 38 | 38 | 105 | 105 |
| 17 | Miller High Life Theatre |  |  |  |  |  |  |  |
| 18 | Stage Shows | 1 | 1 | 2 | 0 | 4 | 4 | 3 |
| 19 | Concerts/ Comedy Shows | 25 | 27 | 24 | 10 | 2 | 37 | 20 |
| 20 | Family/Children Shows | 6 | 2 | 7 | 0 | 1 | 2 | 2 |
| 21 | Corporate Events (Conv/Conf) | 1 | 1 | 0 | 0 | 0 | 1 | 3 |
|  | Other (Asmb, Exams, Sports, Banq, |  |  |  |  |  |  |  |
| 22 | Dance, Sem/Mtg) | 20 | 18 | 19 | 15 | 4 | 22 | 23 |
| 23 | Total Theatre | 53 | 49 | 52 | 25 | 11 | 66 | 51 |
| 24 | Grand Total - All Venues | 300 | 252 | 248 | 127 | 71 | 284 | 267 |


| Line \# Column ID's |  | A | B | C | D | E | F | G | H | ! |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} 2023 \\ \text { Budget } \end{gathered}$ | 2022 Forecast | 2023 Bdgt to 2022 Fcst Var | Variance | $\begin{gathered} 2022 \\ \text { Budget } \end{gathered}$ | $2021$ <br> Actual | $\begin{gathered} 2020 \\ \text { Actual } \\ \hline \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Budget } \end{gathered}$ | 2019 <br> Actual |
| Operating Income |  |  |  |  |  |  |  |  |  |  |
| 1 | Event Room Fees | 4,099,503 | 3,202,997 | 896,506 | 27.99\% | 3,713,205 | 2,911,814 | 2,682,826 | 5,131,854 | 3,522,211 |
| 2 | Equipment Rentals | 1,400,190 | 1,489,011 | $(88,821)$ | -5.97\% | 1,178,815 | 507,185 | 303,751 | 1,031,945 | 1,226,333 |
| 3 | Labor Service Revenue | 1,107,215 | 782,610 | 324,605 | 41.48\% | 1,215,157 | 1,116,029 | 337,080 | 815,511 | 725,440 |
| 4 | Food and Beverage Revenue | 3,678,294 | 3,724,228 | $(45,934)$ | -1.23\% | 2,808,462 | 1,409,754 | 150,564 | 3,946,338 | 5,047,170 |
| 5 | Box Office Revenue | 1,073,692 | 1,204,232 | $(130,540)$ | -10.84\% | 1,384,400 | 454,850 | 338,030 | 1,540,314 | 922,359 |
| 6 | Office Space Rental Revenue | 71,127 | 68,905 | 2,223 | 3.23\% | 69,061 | 63,677 | 105,410 | 102,414 | 122,576 |
| 7 | Telecomm Revenue | 192,000 | 197,661 | $(5,661)$ | -2.86\% | 192,000 | 190,812 | 169,724 | 120,525 | 222,385 |
| 8 | Datacomm Revenue | 469,889 | 455,836 | 14,054 | 3.08\% | 322,952 | 296,565 | 128,957 | 309,800 | 497,096 |
| 9 | Video Prod Revenue | 155,842 | 102,374 | 53,468 | 52.23\% | 64,325 | 56,154 | 17,594 | 95,647 | 116,773 |
| 10 | Advertising Revenue | 331,064 | 154,996 | 176,068 | 113.60\% | 260,250 | 73,314 | 103,095 | 284,167 | 225,000 |
| 11 | Naming Rights Revenue | 717,500 | 483,333 | 234,167 | 48.45\% | 483,333 | 427,083 | 414,587 | 675,000 | 731,674 |
| 12 | Parking Revenue | 36,000 | 31,934 | 4,066 | 12.73\% | 54,000 | 574,336 | 268,108 | 720,000 | 720,394 |
| 13 | Other Income | 1,385,590 | 1,819,258 | $(433,668)$ | -23.84\% | 883,369 | 2,675,693 | 890,169 | 1,091,564 | 1,237,318 |
| 14 | Total Operating Income | 14,717,906 | 13,717,374 | 1,000,532 | 7.29\% | 12,629,328 | 10,757,268 | 5,608,766 | 15,865,079 | 15,316,729 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |
| 15 | Operating Wages | 4,884,003 | 4,021,086 | $(862,916)$ | -21.46\% | 3,990,780 | 2,932,644 | 2,112,927 | 4,036,717 | 3,680,442 |
| 16 | Operating Payroll Fringe | 949,679 | 883,732 | $(65,947)$ | -7.46\% | 881,348 | 768,753 | 718,067 | 915,907 | 765,991 |
| 17 | Contract Services | 1,268,473 | 1,220,093 | $(48,379)$ | -3.97\% | 1,009,436 | 481,490 | 654,141 | 1,477,906 | 1,113,857 |
| 18 | Utilities | 3,135,474 | 2,908,473 | $(227,001)$ | -7.80\% | 2,422,163 | 2,081,787 | 1,648,215 | 2,400,000 | 2,402,408 |
| 19 | Uniforms | 30,000 | 25,578 | $(4,422)$ | -17.29\% | 7,125 | 31 | 2,183 | 20,500 | 10,972 |
| 20 | Total Event Expense | 552,347 | 1,292,122 | 739,775 | 57.25\% | 1,641,867 | 674,406 | 447,061 | 1,324,746 | 1,511,673 |
| 21 | Telecomm Expense | 88,000 | 61,399 | $(26,601)$ | -43.32\% | 77,000 | 40,790 | 16,641 | 40,800 | 34,307 |
| 22 | Datacomm Expense | 74,900 | 40,480 | $(34,420)$ | -85.03\% | 51,920 | 53,789 | 23,569 | 38,400 | 21,026 |
| 23 | Digital Signage Expense | 31,600 | 29,079 | $(2,521)$ | -8.67\% | 25,900 | 22,167 | 1,716 | 22,400 | 14,404 |
| 24 | Cleaning \& Other Supplies | 137,700 | 160,709 | 23,009 | 14.32\% | 115,770 | 62,469 | 99,703 | 111,975 | 129,155 |
| 25 | Repairs \& Maintenance - Bldg Srv | 1,151,500 | 1,056,800 | $(94,700)$ | -8.96\% | 1,056,800 | 519,889 | 570,919 | 1,350,733 | 1,090,867 |
| 26 | Misc Maintenace | 41,250 | 32,040 | $(9,210)$ | -28.75\% | 47,280 | 18,536 | 19,116 | 75,250 | 33,610 |
| 27 | Total Operating Expenses | 12,344,925 | 11,731,591 | $(613,333)$ | -5.23\% | 11,327,389 | 6,307,940 | 6,314,258 | 11,850,334 | 10,811,440 |
| 28 | Net Operating Income | 2,372,981 | 1,985,783 | 387,199 | 19.50\% | 1,301,940 | 4,449,328 | 705,491 | 4,014,745 | 4,505,289 |
| Non-Operating Revenues |  |  |  |  |  |  |  |  |  |  |
| Tax Revenue |  |  |  |  |  |  |  |  |  |  |
| 29 | City Room Tax | 16,482,922 | 14,600,870 | 1,882,052 | 12.89\% | 11,810,185 | 11,770,911 | 5,105,259 | 16,679,652 | 15,769,441 |
| 30 | Countywide Room Tax | 9,732,293 | 8,662,607 | 1,069,686 | 12.35\% | 6,836,512 | 7,006,038 | 2,681,028 | 7,934,741 | 7,612,083 |
| 31 | Food \& Beverage Tax | 13,904,537 | 12,934,453 | 970,084 | 7.50\% | 11,190,070 | 11,599,918 | 8,794,751 | 12,560,460 | 12,154,445 |
| 32 | Car Rental Tax | 3,393,501 | 3,120,460 | 273,041 | 8.75\% | 2,690,999 | 2,671,342 | 1,654,996 | 3,117,570 | 3,048,940 |
| 33 | Tax Revenue Admin. Fee | $(1,109,588)$ | $(1,002,619)$ | $(106,969)$ | 10.67\% | $(829,458)$ | (842,749) | $(465,019)$ | $(1,027,457)$ | $(983,915)$ |
| 34 | Net Tax Revenue | 42,403,666 | 38,315,772 | 4,087,894 | 10.67\% | 31,698,308 | 32,205,460 | 17,771,015 | 39,264,966 | 37,600,995 |
|  |  |  |  |  |  |  |  |  |  |  |
| 35 | Interest Income | 1,995,878 | 3,209,285 | $(1,213,407)$ | -37.81\% | 250,000 | 356,592 | 236,622 | 1,048,000 | 1,086,190 |
| 36 | Arena Appropriation Revenue | 8,000,000 | 8,000,000 | 0 | 0.00\% | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 |
| 37 | Bucks Rent | 1,103,974 | 1,077,126 | 26,848 | 2.49\% | 1,071,820 | 447,213 | 693,488 | 1,030,200 | 1,010,623 |
| 38 | Bucks District Ticket Surcharge [net] | 2,032,363 | 2,064,721 | $(32,358)$ | -1.57\% | 1,953,936 | 1,064,537 | 690,068 | 2,225,000 | 2,348,316 |
| 39 | Total Other Non-Opr. Rev | 13,132,215 | 14,351,132 | $(1,218,917)$ | -8.49\% | 11,275,756 | 9,868,342 | 9,620,178 | 12,303,200 | 12,445,129 |
| 40 | Total Non-Operating Income | 55,535,880 | 52,666,904 | 2,868,977 | 5.45\% | 42,974,064 | 42,073,802 | 27,391,193 | 51,568,166 | 50,046,124 |


| Line\# Column ID's |  | A | B | C | D | E | F | G | H | 1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} 2023 \\ \text { Budget } \end{gathered}$ | $\begin{aligned} & 2022 \\ & \text { Forecast } \end{aligned}$ | 2023 Bdgt to 2022 Fcst Var | Variance | $\begin{gathered} 2022 \\ \text { Budget } \end{gathered}$ | $\begin{gathered} 2021 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Actual } \end{gathered}$ | $\begin{gathered} 2020 \\ \text { Budget } \end{gathered}$ | 2019 <br> Actual |
| Non-Operating expenses |  |  |  |  |  |  |  |  |  |  |
| 41 | Salaries | 5,386,173 | 4,679,856 | $(706,317)$ | -15.09\% | 4,592,047 | 3,502,468 | 2,868,854 | 4,151,488 | 3,332,813 |
| 42 | FICA | 378,860 | 358,009 | $(20,851)$ | -5.82\% | 351,292 | 241,547 | 218,843 | 297,355 | 273,492 |
| 43 | Unemployment Compensation | 30,000 | 11,767 | $(18,233)$ | -154.95\% | 100,000 | 74,378 | 476,175 | 35,000 | 31,027 |
| 44 | Health \& Dental Insurance [net] | 847,679 | 631,417 | $(216,262)$ | -34.25\% | 736,979 | 530,286 | 632,788 | 839,983 | 600,406 |
| 45 | Life Insurance | 45,000 | 27,386 | $(17,614)$ | -64.32\% | 45,000 | 18,562 | 20,648 | 21,565 | 14,486 |
| 46 | Pension | 750,000 | 435,695 | $(314,305)$ | -72.14\% | 450,000 | 327,315 | 438,510 | 400,000 | 374,577 |
| 47 | Advertising | 497,600 | 356,600 | $(141,000)$ | -39.54\% | 356,600 | 168,074 | 203,546 | 352,000 | 329,760 |
| 48 | Promotions | 100,000 | 62,252 | $(37,748)$ | -60.64\% | 40,000 | 103,093 | 28,022 | 162,250 | 81,867 |
| 49 | Visit Milwaukee Management Fee | 8,782,776 | 6,598,051 | $(2,184,725)$ | -33.11\% | 5,315,652 | 3,376,682 | 8,181,806 | 8,814,504 | 8,465,687 |
| 50 | Legal Services | 250,000 | 242,500 | $(7,500)$ | -3.09\% | 300,000 | 144,405 | 146,267 | 410,000 | 351,605 |
| 51 | Professional Services | 334,923 | 276,086 | $(58,837)$ | -21.31\% | 241,950 | 222,051 | 172,568 | 497,700 | 229,909 |
| 52 | Information Technology | 459,950 | 423,650 | $(36,300)$ | -8.57\% | 423,650 | 343,151 | 359,075 | 469,970 | 458,260 |
| 53 | Insurance | 892,750 | 866,848 | $(25,902)$ | -2.99\% | 859,825 | 785,255 | 726,728 | 700,000 | 674,692 |
| 54 | Travel | 104,726 | 47,072 | $(57,654)$ | -122.48\% | 75,000 | 20,173 | 15,670 | 90,825 | 46,542 |
| 55 | Business Meetings | 57,000 | 49,216 | $(7,784)$ | -15.81\% | 75,000 | 23,386 | 33,065 | 67,000 | 59,102 |
| 56 | Postage | 9,968 | 7,962 | $(2,006)$ | -25.20\% | 8,250 | 6,137 | 4,323 | 10,000 | 8,201 |
| 57 | Office Supplies | 23,308 | 21,189 | $(2,119)$ | -10.00\% | 16,500 | 13,703 | 5,055 | 21,000 | 17,632 |
| 58 | Recruiting | 47,000 | 64,270 | 17,270 | 26.87\% | 65,000 | 144,068 | 8,525 | 50,000 | 41,795 |
| 59 | Training | 30,345 | 17,291 | $(13,054)$ | -75.49\% | 45,000 | 978 | 215 | 43,200 | 19,702 |
| 60 | Dues \& Subscriptions | 42,166 | 25,686 | $(16,480)$ | -64.16\% | 25,000 | 24,978 | 26,314 | 43,000 | 28,618 |
| 61 | Bad Debts | 20,000 | 17,405 | $(2,595)$ | -14.91\% | 20,000 | 20,000 | 42,577 | 75,000 | 71,782 |
| 62 | Miscellaneous Expense | 373,250 | 200,000 | $(173,250)$ | -86.63\% | 200,000 | 220,604 | 174,474 | 255,500 | 382,744 |
| 63 | City PILOT Payment | 500,000 | 250,000 | $(250,000)$ | 0.00\% | - | - | - | - | 6,807 |
| 64 | Bond Interest Expense - Pre-Expansion | 16,598,008 | 17,756,006 | 1,157,998 | 6.52\% | 17,756,006 | 17,903,821 | 20,937,802 | 16,759,459 | 17,428,728 |
| 65 | Total Non-Oper. Exp. | 36,561,482 | 33,426,214 | $(3,135,268)$ | -9.38\% | 32,098,750 | 28,215,116 | 35,721,419 | 34,566,799 | 33,330,234 |
| 66 | Net Income (Loss) before Depreciation Expense and Expansion Debt | 21,347,380 | 21,226,472 | 120,908 | 0.57\% | 12,177,253 | 18,308,014 | $(9,035,718)$ | 21,016,112 | 21,221,179 |
| 67 | Bond Interest Expense - Expansion | 19,325,418 | 16,850,814 | $(2,474,604)$ | -14.69\% | 16,850,814 | 16,247,545 | 669,274 | - | - |
| 68 | Depreciation Expense | 7,089,387 | 8,173,689 | 1,084,302 | 13.27\% | 8,173,689 | 8,086,651 | 9,278,853 | 9,632,806 | 9,229,446 |
| 69 | Depreciation Expense - FiServ Forum | 10,685,420 | 10,685,420 | 0 | 0.00\% | 10,685,420 | 10,685,420 | 10,685,420 | 10,800,000 | 10,619,215 |
| 70 | Net Income (Loss) after Depreciation | $(15,752,844)$ | $(14,483,451)$ | $(1,269,393)$ | -8.76\% | $(23,532,670)$ | $(16,711,602)$ | (29,669,265) | 583,306 | 1,372,518 |


| Line \# | Expenditure | Description | Department | Building | A | B | c |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | (12) Mobile Digital units with hand sanitizers | (12) portable hand sanitizer units | ADV | ALL | 20,400 |  |  |
| 2 | (12) Mobile Digital Units | (12) portable mobile digital sign units | ADV | ALL | 24,000 |  |  |
| 3 | Door replacement, refurbishment, and repair | Interior and exterior door work including complete replacements | Multi |  | 477,500 | 99,000 |  |
| 4 | Tuckpointing | 2023 A - North; TH - West/ WC - South | Bldg - Carp | Mult | 111,000 |  |  |
| 5 | North Helix guardrails | Refurbish North Helix Fencing Guardrails | Bldg - Carp | WC | 58,000 |  |  |
| 6 | Refurbish north side exterior entrance | ADA elevator and ADA automatic door accessibility | Bldg - Carp | A |  | 180,000 |  |
| 7 | Lower Level Stairwells | Restore terrazo on east and north end lower stairs | Bldg - Carp | A |  |  | 55,000 |
| 8 | Loading Dock | Loading dock deck refurbishment | Bldg - Carp | WC |  | 640,000 |  |
| 9 | Switchgear restoration | Back up dates: October | Bldg - Elect | WC | 30,000 |  |  |
| 10 | Ballroom Lighting | Fixture replacement | Bldg - Elect | WC |  |  | 220,000 |
| 11 | Tails for Distro Boxes | $6-4 / \mathrm{otails} 10 \mathrm{ft}, 6$ 2/o tails 10 ft | Bldg - Elect | A | 15,000 |  |  |
| 12 | Feeder Cable | Purchase in house to avoid rental costs for future events | Bldg - Elect | WC | 15,000 |  |  |
| 13 | Lighting: Walk of Fame | Remove and replace existing lighting system | Bldg - Elect | A |  | 149,000 |  |
| 14 | Main steam isolation valves | West Mechanical Level | Bldg - Eng | WC | 20,000 |  |  |
| 15 | Pressure Reducing Valves for steam | West Mechanical level for heat exchangers (PRV), 1-1/3" and 1-2/3" | Bldg - Eng | WC | 20,000 |  |  |
| 16 | Unit wall heaters | Multi Year -. (2023) 2 of 8 Arena East Concourse | Bldg - Eng | A | 25,000 |  |  |
| 17 | Domestic Hot Water System | Refurbish Heat Exchangers for domestic Hot Water system; 2023 WC | Bldg - Eng | WC | 25,000 |  |  |
| 18 | Cast Iron Piping | cast iron pipe replacement when needed | Bldg - Eng | Mult | 30,000 |  |  |
| 19 | Ice Machines | 2023 -A Commissary 2 units existing are water cooled air cooled units are requested replace 1-Follett model DEV1175sg-48-75 | Bldg - Eng | A | 46,000 |  |  |
| 20 | Air Compressors | Air servicing Exhibit Hall ABCD. Equipment original to the building | Bldg - Eng | WC | 40,000 |  |  |
| 21 | Reheat/Preheat Pumps (Total number of pumps: 36) | Rotation for replacement every 7 years | Bldg - Eng | Multi | 50,000 |  |  |
| 22 | Ammonia System | Replace valves in glycol system, new system controller. | Bldg - Eng | A | 50,000 |  |  |
| 23 | Steam condensate large system | *2 Motion \& 2 Pump (1950) | Bldg - Eng | A |  | 25,000 |  |
| 24 | Ammonia cooling tower | For temperature regulation in Arena, original to building | Bldg - Eng | A |  | 180,000 |  |
| 25 | AHU recommissioning | 12 units total; recommissioning of the controls and recalibrated | Bldg - Eng | Theatre |  | 60,000 |  |
| 26 | Exhaust system - Wells Street | Original turbine motors will need with expansion. Location on East end of the overpass near skywalk. Replace 2 of the 4. 2024-2 of the four motors | Bldg - Eng | WC | 30,000 | 35,000 |  |
| 27 | Exterior south wall metal work | Fascia metal work on south and west wall of theatre | Bldg - Pntr | Theatre |  | 58,000 |  |
| 28 | Painting | Exterior - Loading dock screens, canopy west wall | Bldg - Pntr | WC |  | 180,000 |  |
| 29 | Admirals Arena upgrades | Contract Item | Bldg-Services | A | 250,000 |  |  |
| 30 | Exterior banner signage system | North side of Arena facing Deer District | Bldg-Services | A |  |  | 25,000 |
| 31 | Artwork restoration | Wall murals in theatre | Bldg-Services | Theatre |  |  | 55,000 |
| 32 | Arena Box Office Chairs - Tall | Arena Box Office Chairs - Tall (12) | Box Office | Jonvention Cente | 3,850 |  |  |
| 33 | Arena Box Office Chairs - Standard | Arena Box Office Chairs - Standard (5) | Box Office | Arena | 1,400 |  |  |
| 34 | Quick Chiller | Alto-Shaam QC3-40 44" Quickchiller reach in commercial blast chiller. | F\&B | Arena |  | 30,000 |  |
| 35 | Quick Chiller | Alto-Shaam QC3-40 44" Quickchiller reach in commercial blast chiller. | F\&B | WC | 30,000 |  |  |
| 36 | Smallwares | Multiple items for display and setups, and replacement of items | F\&B | Mult | 50,000 | 30,000 |  |
| 37 | Vacuum Sealer | 2- VacMaster VP545 Chamber Vacuum Sealer w/ (2) 20" Seal Bars, 110v; par backing | F\&B | Mult |  |  |  |
| 38 | Electric oven | Blodgett Mark V Double - Double deck electric convention oven. Commissary add costs for oven exhaust | F\&B | A | 16,066 |  |  |
| 39 | Ventless hood ovens | Double stack either Blodgett or Alto Shaam. Commissary | F\&B | A |  | 40,000 |  |
| 40 | Grilles | For WC main kitchen southwest where smoker used to be located. Purchase- 2 grilles / 2 rolling carts Vulcan MSA48-101 48" Countertop Natural Gas Griddle with Snap Action Thermostatic Controls - 108,000 BTU Vulcan STAND/C-48 30" x 49" Stainless Steel Mobile Equipment Stand numberltem \#: 901STANDC48 MFR \#: STAND/C-48. Ansul - 10k, equip 35k | F\&B | WC | 45,000 |  |  |
| 41 | Char broiler | Vulcan VCCB47-101 Natural gas low profile 47" radiant charbroiler. Replacing an existing piece of equipment. | F\&B | WC |  | 11,790 |  |
| 42 | Conveyor Belt | 2 - Production Conveyor Belt SLIM-LINE FABRIC MODEL CFBS | F\&B | WC | 70,000 |  |  |
| 43 | Roaster | MandelProfi Mini 110 Electric Nut Roasting Machine; income generator for exhibitors - table top unit use of existing tables. One unit. ROI -3 rentals | F\&B | Mult | 7,000 |  |  |
| 44 | Hot Box | Carter-Hoffmann BB96 Heated Banquet Cart - (120) Plate Capacity, Stainless, 120v, 4 QTY with heavy duty casters | F\&B | Mult | 72,000 |  |  |
| 45 | Coffee Machine | Fetco CBS-72AC Dual Station Brewer C72018, replace 2 fresh brew. Pre ground, LL by Main kitchen. Double units 40 gallons no changes on water and power requirements. | F\&B | WC | 24,800 |  |  |
| 46 | Bar Back | 3 - Core Concepts Bar Back 66.5"L $\times 24$ "W $\times 80 \mathrm{CH}$; | F\&B | Mult | 28,000 |  |  |
| 47 | Service Cart | 10 - Service cart - 34 "L $\times 20^{\prime \prime} \mathrm{W} \times 34$ "H; replace kitchen carts currently use purchase with heavy duty casters, | F\&B | Mult | 11,000 |  |  |
| 48 | Trays | Carlisle 3100GR2004 Black 31" x 24" Oval Fiberglass Griptite 2 Serving Tray and tray jack Qty 300 - adding to stock | F\&B | Mult | 20,000 |  |  |


| Line \# | Expenditure | Description | Department | Building | A | B | c |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 49 | Cart | Follett ROTOCART 240 lb Insulated Mobile Ice Caddy, Qty 8 | F\&B | Mult | 8,000 |  |  |
| 50 | Network Hardware | Replacement of obsolete or failed network hardware. | IT | Multi | 200,000 |  |  |
| 51 | Computer/Server Hardware | Replacement of obsolete or failed computer hardware and printers. | IT | Multi | 100,000 |  |  |
| 52 | Fiber Upgrade in WC(Phase 1 of 2) | Replace all old multi-mode fiber to WC IT closets with single-mode fiber | IT | WC | 250,000 |  |  |
| 53 | Fiber Upgrade in WC(Phase 2 of 2) | Replace all old multi-mode fiber to WC IT closets with single-mode fiber | IT | WC |  | 250,000 |  |
| 54 | AP Replacement in WC | Replace all end-of-life APs in WC | IT | WC | 50,000 |  |  |
| 55 | Fiber Upgrade in Arena | Replace all old multi-mode fiber to IT closets with single-mode fiber in A | IT | A |  | 60,000 |  |
| 56 | Network Cabling Upgrades in WC | Replace out-of-spec Cat 5 with Cat 6A | IT | WC |  | 420,000 |  |
| 57 | Gates: Helix | Motor controls North Gate | PSD | WC |  | 10,000 |  |
| 58 | North Helix Gate Arm | New control Box, motor \& gate Arm; Only replace if the unit goes down. | PSD | WC |  | 15,000 |  |
| 59 | Mass notification system | Campus/company mass notification system | PSD | All | 50,000 |  |  |
| 60 | Camera Upgrades | Replace older analog cameras to digital | PSD | WC | 85,000 |  |  |
| 61 | Meeting Room Access | Ability to control access into Meeting Rooms | PSD | All |  | 180,000 |  |
| 62 | Terracover Ice Covering | Interlocking ice cover. Quicker changeovers. | Setup | A | 312,745 |  |  |
| 63 | Ballroom Chairs | 3 rd year of 3 year commitment to purchase 3300 chairs. | Setup | WC | 0 | 125,000 |  |
| 64 | Pipe \& Drape, Skirts, etc. | Update drape, uprights, bases and table skirts inventory | Setup | ALL | 11,500 |  |  |
| 65 | 24-3'x8' Tables w/ 2 carts | To replace and add to our existing tables | Setup | WC | 15,000 |  |  |
| 66 | S20 Sweeper - Tenant | Replace | Setup | WC | 59,000 |  |  |
| 67 | Tall Frames for Stageright Staging | Allow for more configurations at stage heights larger than 4'-6". Qty-6 | Setup | A |  | 42,000 |  |
| 68 | Stairs for Stageright Staging | For additional frames/configurations. Quantity 4 | Setup | A |  | 22,000 |  |
| 69 | Rails for Stageright Staging | For additional frames/configurations. $15-4 \mathrm{ft}$ rails, $15-8 \mathrm{ft}$ rails. | Setup | A |  | 7,500 |  |
| 70 | Ramp for Stageright Staging | We have 2 ramps | Setup | WC |  |  | 20,000 |
| 71 | Ramp for Sico Staging | We only have 1 ramp for our fold n drops. | Setup | WC |  | 17,000 |  |
| 72 | Robotic Scrubber - Tenant | For the exhibit hall. Labor saver. | Setup | WC |  | 119,000 |  |
| 73 | Walk behind scrubber | Add to the walk behind fleet for greater efficiency | Setup | WC |  | 13,000 |  |
| 74 | Hardware refersh Daktronics | System interface to get the video into the Scoreboard and Video display upgrade. | VP | A | 120,000 |  |  |
| 75 | Intercom System Upgrade | Intercom System Upgrade; Clear com additional channels for events. | VP | A | 35,000 |  |  |
| 76 | Key Watch System | Expansion: All keys that are checked out at PSD will have time punch to deny access to the facilily. Would require a code or swipe Card | PSD | Multi |  | 5,000 |  |
| 77 | Soft goods | Skirts and drapes | Set up | WC |  |  | 7,000 |
| 78 | Riding mini sweeper | 10 years since out last purchase | Set up | WC |  |  | 45,000 |
| 79 | $3 \times 8$ tables - qty 24 | need this many each year to replace old and to add | Set up | WC |  |  |  |
| 80 | Fold n Drops - aty 10 | to replace old broken ones | Set up | WC |  |  |  |
| 81 | $3 \times 8$ tables - qty 24 | need this many each year to replace old and to add | Set up | WC |  |  |  |
| 82 | Recycling Stations qty 20 | Complete the purchase from 2017 - replace white round trash cans | Set up | WC |  |  | 30,000 |
| 83 | Ramp for Fold n drop staging | We only have 1 ramp for the Sico staging | Set up | WC |  |  | 12,000 |
| 84 | Soft goods | Skirting / Drape | Set up | WC |  |  |  |
| 85 | Rounds - Qty 350 | Existing are 20 years old plywood tables. | Set up | WC |  | 90,000 |  |
| 86 | Xpression video / graphic playback system | Original was installed in 2016 | VP | A |  |  | 55,000 |
| 87 | Intercom System upgrade | last update 2016 | VP | A |  |  | 30,000 |
| 88 | Router System Upgrade | original install in 2011 | VP | A |  |  | 65,000 |
| 89 | Exterity distribution system | original installation 2013 | VP | A |  |  | 50,000 |
| 90 | Sound System - Public Address | Replacement Arena Sound System | VP | A |  | 1,000,000 |  |
| 91 | Cameras | Video Prod Cameras 4 - includes lenses and tripods with big lenses. | VP | A |  |  | 500,000 |
| 92 | Light Board for Scoreboard | Digital light board to integrate the Musco lighting system. | VP | A |  | 100,000 |  |
| 93 | Concourse monitors | Original installation 2013 | VP | A |  |  | 50,000 |

Total 2023 Proposed Tier A Capital Expenditures Funded from WCD Operations | $\$$ | $\mathbf{3 , 0 1 2 , 2 6 1}$ | $\$$ | $\mathbf{4 , 1 9 3 , 2 9 0}$ | $\$$ | $\mathbf{1 , 2 1 9 , 0 0 0}$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

## WISCONSIN CENTER DISTRICT

## 2023 Restricted Cash Flow Projections

## Projected Cash for Payment of Debt Service

| Restricted Revenues |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Line \# | Transaction Date | Cash in | Cash out Rolling Balance | Description |
| 1 | 1/1/2023 |  | 20,486,213 | Projected balance as of 1/1/23, based on 2022 forecasted tax collections |
| 2 | 1/31/2023 | 1,358,790 | 21,845,003 | Forecast November 2022 tax revenue deposit |
| 3 | 2/28/2023 | 2,842,309 | 24,687,312 | Forecast December 2022 tax revenue deposit |
| 4 | 3/1/2023 |  | $(7,242,939) \quad 17,444,373$ | 30\% quarterly distribution to fund 2023 P\&I payments |
| 5 | 3/31/2023 | 1,049,402 | 18,493,775 | Budget January 2023 tax revenue deposit |
| 6 | 4/30/2023 | 1,266,818 | 19,760,593 | Budget February 2023 tax revenue deposit |
| 7 | 5/31/2023 | 2,918,111 | 22,678,704 | Budget March 2023 tax revenue deposit |
| 8 | 6/1/2023 |  | (7,242,939) 15,435,765 | $30 \%$ quarterly distribution to fund 2023 P\&I payments |
| 9 | 6/30/2023 | 1,473,790 | 16,909,556 | Budget April 2023 tax revenue deposit |
| 10 | 7/31/2023 | 1,825,055 | 18,734,611 | Budget May 2023 tax revenue deposit |
| 11 | 8/1/2023 | 546,723 | 19,281,334 | Budget admin fee refund from State |
| 12 | 8/31/2023 | 4,111,504 | 23,392,837 | Budget June 2023 tax revenue deposit |
| 13 | 9/1/2023 |  | (7,242,939) 16,149,898 | 30\% quarterly distribution to fund 2023 P\&I payments |
| 14 | 9/30/2023 | 1,864,088 | 18,013,986 | Budget July 2023 tax revenue deposit |
| 15 | 10/31/2023 | 1,848,945 | 19,862,931 | Budget August 2023 tax revenue deposit |
| 16 | 11/30/2023 | 3,969,896 | 23,832,827 | Budget September 2023 tax revenue deposit |
| 17 | 12/1/2023 |  | $(2,414,313) \quad 21,418,514$ | 10\% quarterly distribution to fund 2023 P\&I payments |
| 18 | 12/31/2023 | 1,431,520 | 22,850,035 | Budget October 2023 tax revenue deposit |
| 19 | sub-totals | 26,506,952 | $(24,143,130) \quad 2,363,822$ | Total Annual Net Postive Change |
|  |  |  | Starting balance $20,486,213$ <br> Annual net change $2,363,822$ <br> Ending balance $22,850,035$ |  |

## WISCONSIN CENTER DISTRICT

2023 Unrestricted Cash Flow Projections

Projected Cash for Funding of Operations

| Line \# | Operating Account | January | February | March | April | May | June | July | August | September | October | November | December | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Beginning Cash Balance | 10,282,648 | 9,004,093 | 8,044,664 | 10,071,018 | 8,255,431 | 7,149,574 | 9,056,074 | 7,996,699 | 7,061,782 | 9,561,072 | 6,882,705 | 6,154,936 |  |
| 2 | Cash Inflows |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 | Event Room Fees | 157,775 | 244,040 | 565,087 | 335,198 | 446,473 | 561,795 | 335,176 | 190,060 | 201,095 | 414,995 | 315,880 | 403,435 | 4,171,008 |
| 4 | F\&B Revenue | 72,883 | 301,337 | 368,024 | 353,045 | 350,786 | 380,883 | 327,605 | 434,926 | 83,379 | 181,045 | 451,318 | 263,658 | 3,568,891 |
| 5 | B.O. Revenue | 149,018 | 109,317 | 93,713 | 111,710 | 221,404 | 137,410 | 0 | 26,250 | 54,258 | 17,500 | 114,440 | 107,679 | 1,142,698 |
| 6 | Other Operating Income | 140,456 | 323,623 | 415,854 | 229,532 | 432,237 | 499,400 | 823,948 | 637,283 | 610,626 | 252,732 | 711,892 | 345,800 | 5,423,382 |
| 7 | Bucks Arena Rent | 91,087 | 91,087 | 91,087 | 91,087 | 91,087 | 91,087 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 1,103,974 |
| 8 | Bucks District Ticket Surcharge | 266,361 | 322,060 | 271,795 | 206,242 | 110,262 | 128,816 | 29,614 | 29,614 | 29,614 | 59,228 | 218,648 | 389,145 | 2,061,398 |
| 9 | Operating Reserve |  |  |  |  |  |  |  |  |  |  |  |  | 0 |
| 10 | Capital Maintenance Funds | 1,245,467 |  |  |  |  |  |  |  |  |  |  | $(1,282,831)$ | $(37,364)$ |
| 11 | Quarterly Tax Distribution |  |  | 2,711,437 |  |  | 2,884,500 |  |  | 5,131,878 |  |  | 4,985,287 | 15,713,103 |
| 12 | Total Cash Inflows | 2,123,047 | 1,391,464 | 4,516,997 | 1,326,813 | 1,652,248 | 4,683,892 | 1,609,251 | 1,411,041 | 6,203,759 | 1,018,408 | 1,905,087 | 5,305,082 | 33,147,090 |
| 13 | Cash Outflows |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 14 | Payroll | 1,175,617 | 842,187 | 799,234 | 825,631 | 1,190,795 | 777,928 | 761,335 | 714,589 | 797,197 | 1,265,345 | 1,081,380 | 838,909 | 11,070,147 |
| 15 | Health Insurance | 328,528 | 0 | 0 | 355,933 | 0 | 0 | 355,933 | 0 | 0 | 355,933 | 0 | 0 | 1,396,327 |
| 16 | Insurance Premiums | 389,206 | 58,938 | 58,938 | 58,938 | 58,938 | 53,582 | 53,582 | 53,582 | 53,582 | 53,582 | 0 | 0 | 892,869 |
| 17 | Pension | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750,000 | 750,000 |
| 18 | Utilities | 147,198 | 135,155 | 228,046 | 421,873 | 254,205 | 225,987 | 243,860 | 224,307 | 258,738 | 265,237 | 305,460 | 282,509 | 2,992,575 |
| 19 | Other Operating Expenses | 370,801 | 360,318 | 385,779 | 440,631 | 242,022 | 209,105 | 202,771 | 315,858 | 222,522 | 304,990 | 284,387 | 368,249 | 3,707,433 |
| 20 | Non-Operating Expenses | 176,461 | 140,504 | 204,854 | 225,604 | 198,354 | 696,999 | 237,355 | 223,832 | 151,687 | 189,037 | 147,837 | 203,137 | 2,795,663 |
| 21 | Visit Milwaukee Payment | 562,769 | 562,769 | 562,769 | 562,769 | 562,769 | 562,769 | 562,769 | 562,769 | 1,969,721 | 1,011,629 | 562,769 | 562,769 | 8,609,041 |
| 22 | Capital Expenditures | 251,022 | 251,022 | 251,022 | 251,022 | 251,022 | 251,022 | 251,022 | 251,022 | 251,022 | 251,022 | 251,022 | 251,022 | 3,012,261 |
| 23 | Total Cash Outflows | 3,401,602 | 2,350,893 | 2,490,642 | 3,142,401 | 2,758,105 | 2,777,392 | 2,668,627 | 2,345,958 | 3,704,469 | 3,696,775 | 2,632,856 | 3,256,596 | 35,226,316 |
| 24 | Estimated Net Change in Cash | $(1,278,555)$ | $(959,429)$ | 2,026,355 | $(1,815,588)$ | $(1,105,856)$ | 1,906,500 | $(1,059,375)$ | $(934,917)$ | 2,499,290 | $(2,678,367)$ | $(727,769)$ | 2,048,486 | $(2,079,226)$ |
| 25 | Ending Cash Balance | 9,004,093 | 8,044,664 | 10,071,018 | 8,255,431 | 7,149,574 | 9,056,074 | 7,996,699 | 7,061,782 | 9,561,072 | 6,882,705 | 6,154,936 | 8,203,422 |  |

